

**ERDO (EMERGENCY RELIEF AND DEVELOPMENT OVERSEAS)**  
**CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2021**

**ERDO (EMERGENCY RELIEF AND DEVELOPMENT OVERSEAS)**

**INDEX TO THE CONSOLIDATED FINANCIAL STATEMENTS**

**YEAR ENDED SEPTEMBER 30, 2021**

---

---

	Page
INDEPENDENT AUDITOR'S REPORT	3 - 4
CONSOLIDATED FINANCIAL STATEMENTS	
Consolidated Statement of Financial Position	5
Consolidated Statement of Changes in Fund Balances	6
Consolidated Statement of Revenues and Expenditures	7
Consolidated Statement of Cash Flows	8
Notes to the Consolidated Financial Statements	9 - 14

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Guelph, Ontario  
January 26, 2022

Chartered Professional Accountants  
Licensed Public Accountants

**ERDO (EMERGENCY RELIEF AND DEVELOPMENT OVERSEAS)**  
**CONSOLIDATED STATEMENT OF FINANCIAL POSITION**  
**AS AT SEPTEMBER 30, 2021**

	<b>2021</b>	<b>2020</b>
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash	\$ 1,163,093	\$ 784,017
Restricted cash	236,219	296,363
Restricted term deposits (note 5)	5,025,000	4,425,000
Accounts receivable	58,611	227,344
Prepaid expenses	<u>72,211</u>	<u>73,189</u>
	6,555,134	5,805,913
<b>CFGB ACCOUNT</b> (note 6)	1,605,696	1,012,288
<b>INTANGIBLE ASSETS</b> (note 7)	<u>138,911</u>	<u>-</u>
	<u>\$ 8,299,741</u>	<u>\$ 6,818,201</u>
<b>LIABILITIES</b>		
<b>CURRENT</b>		
Accounts payable and accrued liabilities (note 8)	\$ 277,148	\$ 284,413
Due to the PAOC (note 4)	<u>76,058</u>	<u>101,081</u>
	<u>353,206</u>	<u>385,494</u>
<b>FUND BALANCES</b>		
<b>OPERATIONS - UNRESTRICTED</b>	1,079,615	699,050
<b>INTERNALLY RESTRICTED</b>	599,261	599,261
<b>EXTERNALLY RESTRICTED - DESIGNATED FUNDS</b>	4,661,964	4,122,108
<b>CFGB ACCOUNT</b> (note 6)	<u>1,605,695</u>	<u>1,012,288</u>
	<u>7,946,535</u>	<u>6,432,707</u>
	<u>\$ 8,299,741</u>	<u>\$ 6,818,201</u>

**APPROVED BY THE BOARD OF DIRECTORS:**



Len Hummel - Audit and Finance  
Committee Chair



Murray Cornelius - Board Chair

**ERDO (EMERGENCY RELIEF AND DEVELOPMENT OVERSEAS)**  
**CONSOLIDATED STATEMENT OF CHANGES IN FUND BALANCES**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2021**

	<b>Operations</b>	<b>Internally restricted</b>	<b>Designated funds</b>	<b>CFGB Account (note 6)</b>	<b>Total 2021</b>	<b>Total 2020</b>
<b>FUND BALANCES, beginning of year</b>	\$ 699,050	\$ 599,261	\$ 4,122,108	\$ 1,012,288	\$ 6,432,707	\$ 6,226,254
Excess (deficiency) of revenue over expenditures for the year	380,565	-	1,139,856	(6,593)	1,513,828	206,453
Interfund transfers (note 11)	<u>-</u>	<u>-</u>	<u>(600,000)</u>	<u>600,000</u>	<u>-</u>	<u>-</u>
<b>FUND BALANCES, end of year</b>	<u>\$ 1,079,615</u>	<u>\$ 599,261</u>	<u>\$ 4,661,964</u>	<u>\$ 1,605,695</u>	<u>\$ 7,946,535</u>	<u>\$ 6,432,707</u>

The accompanying notes are an integral part of these consolidated financial statements.

**ERDO (EMERGENCY RELIEF AND DEVELOPMENT OVERSEAS)**  
**CONSOLIDATED STATEMENT OF REVENUES AND EXPENDITURES**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2021**

	Operations (note 4)	Designated funds	CFGB Account (note 6)	Total 2021	Total 2020
<b>REVENUE</b>					
Child sponsorships	\$ 701,324	\$ 3,904,735	\$ -	\$ 4,606,059	\$ 4,588,477
Donations	1,226,034	3,164,694	-	4,390,728	2,959,693
Cash and grain contributions	-	-	395,458	395,458	462,003
GAC grants and other	9,580	-	1,501,071	1,510,651	1,960,564
Incoming transfers within CFGB account	-	-	405,810	405,810	463,836
Bequests	25,231	8,400	-	33,631	25,341
Other	149,303	-	-	149,303	200,012
	<u>2,111,472</u>	<u>7,077,829</u>	<u>2,302,339</u>	<u>11,491,640</u>	<u>10,659,926</u>
<b>EXPENDITURES</b>					
Child sponsorships disbursed	171,810	3,836,209	-	4,008,019	4,015,520
Crisis response	63,970	1,428,341	-	1,492,311	1,468,565
Community development	30,401	678,792	-	709,193	547,172
CFGB projects (including GAC grants)	-	-	1,968,827	1,968,827	2,697,156
Outgoing transfers within CFGB account	-	-	340,105	340,105	505,998
	<u>266,181</u>	<u>5,943,342</u>	<u>2,308,932</u>	<u>8,518,455</u>	<u>9,234,411</u>
Resource development (note 9)	886,646	-	-	886,646	848,823
Support services (note 9)	604,349	-	-	604,349	572,350
	<u>1,757,176</u>	<u>5,943,342</u>	<u>2,308,932</u>	<u>10,009,450</u>	<u>10,655,584</u>
<b>EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES BEFORE ONE-TIME ITEMS</b>	354,296	1,134,487	(6,593)	1,482,190	4,342
<b>ONE-TIME REVENUE</b>					
Government wage subsidy	<u>26,269</u>	<u>5,369</u>	<u>-</u>	<u>31,638</u>	<u>202,111</u>
<b>EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES FOR THE YEAR</b>	<u>\$ 380,565</u>	<u>\$ 1,139,856</u>	<u>\$ (6,593)</u>	<u>\$ 1,513,828</u>	<u>\$ 206,453</u>

The accompanying notes are an integral part of these consolidated financial statements.

**ERDO (EMERGENCY RELIEF AND DEVELOPMENT OVERSEAS)**  
**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2021**

	<b>2021</b>	<b>2020</b>
<b>OPERATING ACTIVITIES</b>		
Excess of revenue over expenditures for the year	\$ 1,513,828	\$ 206,453
Net expenditures from CFGB's ERDO-PAOC equity account, net of transfers from ERDO	<u>6,593</u>	<u>446,051</u>
	1,520,421	652,504
Net change in working capital		
Accounts receivable	168,733	(183,334)
Prepaid expenses	978	(65,563)
Due to the PAOC	(25,023)	72,569
Accounts payable and accrued liabilities	<u>(7,266)</u>	<u>97,058</u>
	<u>1,657,843</u>	<u>573,234</u>
<b>INVESTING ACTIVITIES</b>		
Transfers from ERDO to CFGB account	(600,000)	(570,000)
Changes in restricted cash	60,144	269,504
Changes in restricted term deposits	(600,000)	(50,000)
Intangible assets	<u>(138,911)</u>	<u>-</u>
	<u>(1,278,767)</u>	<u>(350,496)</u>
<b>CHANGE IN CASH DURING THE YEAR</b>	379,076	222,738
<b>CASH, BEGINNING OF YEAR</b>	<u>784,017</u>	<u>561,279</u>
<b>CASH, END OF YEAR</b>	<u>\$ 1,163,093</u>	<u>\$ 784,017</u>

The accompanying notes are an integral part of these consolidated financial statements.

**ERDO (EMERGENCY RELIEF AND DEVELOPMENT OVERSEAS)**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2021**

---

---

**1. PURPOSE OF ORGANIZATION**

ERDO (Emergency Relief and Development Overseas), or 'the organization', was established to provide compassionate response internationally to basic human needs where there is poverty, disaster and injustice. Its primary activities are:

- Crisis response;
- A child sponsorship program, known as ChildCARE Plus;
- Community development

Funds for some crisis response and community development programs are generated by Canadian farm-based growing projects and the organization's partnership with Canadian Foodgrains Bank Association Inc. (CFGB). This partnership gives access to funds from Global Affairs Canada (GAC), which enhances the capacity for effective food assistance and food security overseas.

The organization is governed by an elected board of directors. The board directs and monitors organizational performance and is responsible for its strategic direction, policy decisions and financial accountability. The board reports to its corporate members on an annual basis to ensure the agreed upon organizational outcomes are being fulfilled.

**2. CONSOLIDATED FINANCIAL STATEMENTS**

These consolidated financial statements include ERDO, SIPHO, ERDO Foundation and ERDO Services Inc., together operating as ERDO (Emergency Relief and Development Overseas). ERDO, SIPHO and ERDO Foundation are not for profit corporations without share capital, incorporated under the laws of Canada in 2003 and registered as Canadian charities with the Canada Revenue Agency. As such, they are exempt from income taxes under the Income Tax Act (Canada). ERDO Services Inc. is a not for profit corporation without share capital, incorporated under the laws of Canada in 2003.

Historically, ERDO operated as a department of the Pentecostal Assemblies of Canada (PAOC) - International Missions Division. Effective December 1, 2005, ERDO began to operate as a corporate entity distinct from the PAOC and its related assets were transferred from the PAOC to ERDO. These consolidated financial statements include the results of ERDO's operations for the year ended September 30, 2021. Currently, SIPHO, ERDO Foundation and ERDO Services Inc. are inactive.

ERDO's international program work involves the receipt of designated donations, followed by the design and implementation of effective program responses to facilitate the disbursement of those donations. Depending on timing, amounts from one fiscal period can be carried over for disbursement in a subsequent fiscal period, producing a surplus in one period followed by a deficit in a subsequent period.

The partnership interest in CFGB joint arrangement is accounted for using the equity method.



**ERDO (EMERGENCY RELIEF AND DEVELOPMENT OVERSEAS)**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2021**

---

---

**3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The consolidated financial statements have been prepared by management in accordance with Canadian accounting standards for not for profit organizations (ASNPO) (Part III of the Chartered Professional Accountants of Canada (CPA Canada) Handbook, as issued by the Canadian Accounting Standards Board). The consolidated financial statements include the following significant accounting policies:

(a) **FUND ACCOUNTING**

The organization's funds are comprised of the following:

- The operations fund consists of donations, other revenues and related expenditures pertaining to the operations of the organization, which are not included in designated funds or in the CFGB fund. The fund also reports the assets, revenue and expenditures related to ERDO's capital and intangible assets.
- The internally restricted fund accounts for activities for which the use of the funds is restricted by the board. The internally restricted fund may only be used for strategic initiatives with specific approval from the board of directors.
- Designated funds include donations designated by contributors for specific projects, child sponsorships and gifts for children and related program expenditures.
- CFGB Account reports cash and grain contributions, as well as GAC grants and other revenue and related program expenditures pertaining to the organization's partnership with the CFGB.

(b) **REVENUE RECOGNITION**

ERDO follows the restricted fund method of accounting for contributions. Child sponsorships, donations, and bequests are recognized as revenue in the appropriate fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

GAC grants relating to CFGB are recognized as received or receivable when the related funds are expended.

(c) **RESTRICTED CASH AND TERM DEPOSITS**

Restricted cash and term deposits consist of funds in the internally restricted and the designated fund balances.

**ERDO (EMERGENCY RELIEF AND DEVELOPMENT OVERSEAS)**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2021**

---

---

**3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

(d) INTANGIBLE ASSETS

Intangible assets acquired individually or as a part of a group of other assets are initially recognized and measured at cost. The amortization methods and estimated useful lives of intangible assets are reviewed annually. ERDO's intangible assets consist of website development and computer software. Amortization commences in the year the asset is purchased or put in use and the cost is amortized over the estimated useful lives on a straight line basis as follows:

Computer software	3 year straight-line
Website development	3 year straight-line

The organization follows a minimum capitalization threshold of \$5,000.

(e) IMPAIRMENT OF LONG-LIVED ASSETS

An impairment charge is recognized for long-lived assets whenever an event or change in circumstances causes an asset's carrying value to exceed the total undiscounted cash flows expected from its use and eventual disposition. The impairment loss is calculated as the difference between the fair value of the assets and the carrying value.

(f) FOREIGN OPERATIONS, ASSETS AND MEASUREMENT UNCERTAINTY

The organization has consistently followed the policy of expensing all costs for overseas operations, and property and equipment, through its overseas project expenditures, unless these amounts represent advances that are to be repaid to the organization. This policy is based on the practice that such assets, while generally redeployable under the direction of the organization's board, are not always accessible for redeployment due to foreign property titling regulations and international fund transfer and foreign currency exchange limitations. While the organization may specifically assign title to national overseas partners, it generally retains control of title while considering an orderly transfer of assets to stable national overseas partners. Accordingly, these assets and operations are not included in the consolidated financial statements.

(g) CONTRIBUTED SERVICES

The value of contributed services is not reflected in these consolidated financial statements as the fair value of these services cannot be reasonably estimated.

(h) FINANCIAL ASSETS AND FINANCIAL LIABILITIES

The organization initially measures its financial assets and financial liabilities at fair value. The organization subsequently measures all its financial assets and financial liabilities at amortized cost. Financial assets are tested for impairment at the end of each reporting period when there are indicators the assets may be impaired.

Transaction costs relating to financial assets and liabilities not carried at fair value are capitalized and amortized on a straight-line basis over the useful life of the related financial instrument.

**ERDO (EMERGENCY RELIEF AND DEVELOPMENT OVERSEAS)**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2021**

---

**3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

(i) USE OF ESTIMATES

The preparation of consolidated financial statements in accordance with ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenditures during the year. Actual results could differ from those estimates as additional information becomes available in the future.

**4. RELATED PARTY TRANSACTIONS**

Due to (from) the PAOC

The organization is related to the PAOC through the membership level of the organization. In addition, two of the members of the board of directors of the organization are also Executive Officers of the PAOC. The organization has a covenant/partnership agreement with the PAOC that identifies mutually agreed on goals and defines a scope of services provided by the PAOC.

The amounts due to the PAOC are unsecured, non-interest bearing, with no set terms of repayment. The payable balance as at September 30, 2021 (payable balance as at September 30, 2020) represents the net of donations collected by the PAOC on behalf of ERDO and the amounts owed to the PAOC for expenses incurred on behalf of ERDO.

Included in expenditures is \$131,024 (September 2020 - \$152,153) paid by the organization to the PAOC in fulfillment of the services agreed on in the partnership agreement.

Term deposits held with Pentecostal Financial Services Group

There are \$2.30 million (September 2020 - \$3.35 million) of term deposits held with Pentecostal Financial Services Group (PFSG), a wholly owned subsidiary of PAOC. PFSG is the financial arm of the PAOC that assists churches to fund their capital projects.

The above transactions are recorded at their exchange amount, which is the amount agreed on by the two parties.

**5. RESTRICTED TERM DEPOSITS**

Restricted term deposits are comprised of the following:

	<b>2021</b>	<b>2020</b>
PFSG on-demand fixed income promissory notes, maturity dates ranging from May 1, 2022 to April 1, 2024, interest ranging from 2.75% to 4.00%	\$ 2,300,000	\$ 3,350,000
Demand variable rate interest bonds, at a rate of 3.25% interest	1,800,000	-
Restricted term deposits, maturity dates ranging from October 21, 2021 to November 12, 2021, interest ranging from 0.15% to 0.35%	<u>925,000</u>	<u>1,075,000</u>
	<u>\$ 5,025,000</u>	<u>\$ 4,425,000</u>

**ERDO (EMERGENCY RELIEF AND DEVELOPMENT OVERSEAS)**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2021**

---

**6. CANADIAN FOODGRAINS BANK ASSOCIATION INC.**

The organization is one of 15 members in Canadian Foodgrains Bank (CFGB). ERDO has a 8.06% equity interest in the internally restricted member funds held in CFGB at September 30, 2021 (September 30, 2020 - 7.47%). CFGB, with support from its partners and GAC, provides support to developing countries. The amount in the CFGB account is maintained under the guidance and control of the mandate of CFGB as a registered Canadian charity in partnership with the Canadian government for international food assistance. As part of the operating agreement, should the organization ever cease to be a member, the balance with CFGB is non-refundable and remains with CFGB, to be directed to other equity partners as project needs arise.

The objective is to create an equity account for each member which is used for food programming and projects that would suit the organization's purposes alongside the PAOC Mission's focus. For approved food assistance programming based on compliance with government standards, the organization typically receives matching funds from GAC. This requires the organization to invest other resources in necessary staffing as CFGB equity cannot be used for the organization's own staffing or organizational costs.

The CFGB account represents residual funds held by CFGB for the organization. The balance and results of operations related to CFGB were extracted from the September 30, 2021 internal records of CFGB. CFGB has a year end of March 31 and the most recent auditor report offered an unqualified opinion. The accounting policies followed by CFGB are consistent with the accounting policies followed by ERDO, except for the revenue recognition of GAC grants, which are recorded as revenue when the related funds are expended.

**7. INTANGIBLE ASSETS**

	<b>Cost</b>	<b>Accumulated Amortization</b>	<b>Net 2021</b>	<b>Net 2020</b>
Computer software	\$ 51,357	\$ -	\$ 51,357	\$ -
Website development	<u>87,554</u>	<u>-</u>	<u>87,554</u>	<u>-</u>
	<u>\$ 138,911</u>	<u>\$ -</u>	<u>\$ 138,911</u>	<u>\$ -</u>

At year end, the intangible assets have not been put into use and are not amortized.

**8. GOVERNMENT REMITTANCES PAYABLE**

At year end, the organization had remittances payable to the government of \$23,069 (September 2020 - \$23,139), where \$23,069 (September 2020 - \$23,139) is included in accounts payable and accrued liabilities.

**9. ALLOCATION OF EXPENSES**

The organization is engaged in providing international assistance programs. The costs of each program include the costs of personnel and other expenses that relate to providing the programs. In addition, the organization allocates the amortization and administration service costs from the PAOC (note 4) based on the head count of ERDO employees who are directly involved in providing the program services.

	<b>2021</b>	<b>2020</b>
Resource development		
Administration services	<u>\$ 66,678</u>	<u>\$ 80,581</u>
Support services		
Administration services	<u>\$ 31,116</u>	<u>\$ 37,605</u>

**ERDO (EMERGENCY RELIEF AND DEVELOPMENT OVERSEAS)**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2021**

---

---

**10. FINANCIAL RISK MANAGEMENT**

The main risks to which the organization's financial instruments are exposed are as follows:

Foreign exchange risk

Foreign exchange risk arises from the difference between the Canadian dollar and the operating currency of the foreign country in which the organization carries out its activities. The risk in this area is considered to be low. At year end, the organization had an exchange gain of \$163,535 (2020 - \$132,149 denominated in Canadian dollars) on the USD bank account balance.

Credit risk

Credit risk is the risk one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The organization is exposed to credit risk primarily through its term deposits with various financial institutions and PFSG (note 5). Management considers the credit risk to be low as the organization only places its investments with reputable and financially stable organizations.

Liquidity risk

The organization believes it has low to moderate liquidity risk given the makeup of its accounts payable and accrued liabilities.

Interest rate risk

The term deposits bear interest at a fixed rate and, as such, are subject to interest rate price risk resulting from changes in fair value from market fluctuations in interest rates. Management believes the risk is low.

**11. INTERFUND TRANSFERS**

The organization had material interfund transfers during the period which resulted in \$600,000 (2020 - \$570,000) being transferred from the designated fund to the CFGB fund for equity contributions.

**12. MATERIAL UNCERTAINTY DUE TO NOVEL CORONAVIRUS**

During the year and subsequent to year end, the impact of the Novel Coronavirus (COVID-19) in Canada and on the global economy continued. This global pandemic has disrupted economic activities, and while the disruption from the virus is expected to be temporary, given the dynamic nature of these circumstances, the duration of business disruption and the related financial impact cannot be reasonably estimated at this time.