

NOVA SCOTIA SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS

11 Akrley Blvd. Ste. 200A
Dartmouth, NS B3B 1V7
Executive Director: Kristin Williams
Board Chair: Andrea Carew



Sector: Animal Welfare Operating Charity

Website: www.spcans.ca
Charitable Reg. #: 13470 4741 R0001

About Nova Scotia Society for the Prevention of Cruelty to Animals: The Nova Scotia SPCA is the parent body to ten branches across the province, as well as the Provincial Animal Shelter in Dartmouth, which rely primarily on volunteers and donations to fund animal protection, care and rehabilitation, advocacy, and humane education. Nova Scotia was the first place in North America to pass laws for the prevention of cruelty to animals, and provincial law mandates the Society to enforce animal cruelty laws.

The vision of the NS SPCA is that Nova Scotia will be a "no-kill" province and a safe place for all animals, with zero tolerance for animal cruelty. Each of its branches has its own board of directors and is responsible for its own fundraising; however, the head provincial office audits each branch annually to ensure compliance with the organization's animal-care standards. The Society accepts all animals, including owner-surrenders, strays, sick animals and very old animals; however, it may have to restrict admission when the shelters are at capacity. Under a 2010 mandate, the NS SPCA never euthanizes healthy, adoptable animals.

Financial Review: Administrative costs were 36% of revenues in 2011 compared to 17% in 2009; however, the increase reflects the Society's organizational transformation since 2009, including the hiring of new staff and the transfer of certain administrative functions from the branches to the provincial office. Funding reserves cover 70% of annual program costs.

Financial Ratios

Fiscal year ending December 31 st	2011	2010	2009
Administrative costs as % of revenues	35.5%	31.9%	17.2%
Fundraising costs as % of donations	3.0%	4.0%	8.4%
Program cost coverage (%)	70.4%	79.4%	75.0%

Summary Financial Statements

All figures in \$s	2011	2010	2009
Donations	732,472	629,402	635,524
Goods in kind	22,269	12,900	12,500
Government funding	3,000	3,000	100,000
Fees for service	311,521	377,599	635,748
Investment income	17,116	30,839	18,895
Total revenues	1,086,378	1,053,740	1,402,667
Program costs	728,712	785,933	1,005,194
Administrative costs	379,879	326,543	238,656
Fundraising costs	21,885	25,175	53,668
Bank And Other Charges	14,467	11,819	29,519
Cash flow from operations	(58,565)	(95,730)	75,630
Funding reserves	513,123	623,851	754,040

Note: Financial statements for the Halifax Provincial Shelter and the Society were merged by Ci for analysis. Organizational amalgamation of the two is reportedly underway.

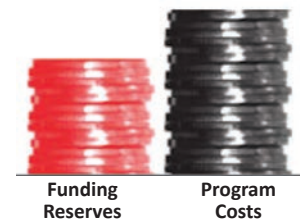
The information in this report was prepared by Charity Intelligence Canada and its independent analysts. Factual material information is obtained from the charitable agency and reliable sources. Information may be available to Charity Intelligence Canada or its analysts that is not reflected in this report. Charity Intelligence Canada and its analysts have made endeavours to ensure that the data in this report is accurate and complete, but accept no liability.

Financial Transparency

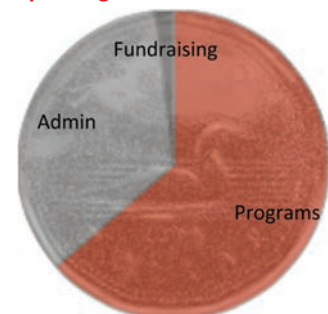


Audited financial statements for current and previous years available on the charity's website

Program Cost Coverage



Spending Breakdown



Full-time Staff # 10

Avg. Compensation \$35,449

Top 10 Staff Salary Range

\$350k +	
\$300k-\$350k	
\$250k-\$300k	
\$200k-\$250k	
\$160k-\$200k	
\$120k-\$160k	
\$80k-\$120k	
\$40k-\$80k	3
< \$40k	7

Information from most recent CRA Charities Directorate filings for F2011

NOVA SCOTIA SPCA

 Year ending December 31st

Program Data	2011	2010	2009
Program costs	728,712	785,933	1,005,194
Total volunteers	317	438	326
Total volunteer hours	11,181	7,063	3,845
Total animals admitted (1)	4,244	4,166	4,826
-Dogs admitted	1,201	1,290	1,462
-Cats admitted	3,020	2,845	3,313
-Other animals admitted	23	31	51
Total animals adopted out	3,841 (2)	3,815	3,973
Euthanasia rate	7%	17%	31%
Charity Analysis	2011	2010	2009
Revenues (less interest income)	1,069,262	1,022,901	1,383,772
Value of donated time	167,715	105,945	57,675
<u>Donated goods and services</u>	-	-	-
Charity value	1,236,977	1,128,846	1,441,447
Administrative costs (as % of charity value)	30.7%	28.9%	16.6%
Local support (\$)	1,214,708	1,115,946	1,428,947
Community size (population)	921,727	920,068	918,412
Community ownership (local support \$ / pop.)	\$1.32	\$1.21	\$1.56

(1) Excludes Cape Breton branch.

(2) Includes 565 animals adopted out from Cape Breton branch.

History: The Nova Scotia SPCA was founded in 1877 and was vested with the authority to enforce not only animal-cruelty laws but also child-protection laws. Today it is involved solely with the prevention of cruelty to animals and the promotion of humane education.

Management: The Society has had a new management team since 2009, including a new executive director, fundraising development director, chief provincial inspector, and provincial board chair. Kristin Williams, the executive director, has worked in the animal welfare sector for six years and spearheaded the province's "no-kill" legislation.

Social Results: Over the past three years, the Society has significantly decreased its euthanasia rate as it has leveraged its province-wide branch network to more efficiently manage animal intake and capacity. In 2011, the euthanasia rate was 7%, down from 35% in 2009. Total animal intake was 4,244 in 2011, with strays making up approximately 38% of intake, and the Society found homes for 3,276 animals. The Society has created new partnerships with pet-store chains that have doubled the adoption capacity. It investigated 1,608 cruelty cases in 2011, up 22% over 2010.

Community Need: The number of stray and unwanted animals in the province still exceeds shelter capacity. For 2011, the Society started to track refusals and though the data is not complete, more than 2,000 animals were not able to be accommodated due to lack of space. There was also a 22% increase in cruelty complaints filed in 2011.

Funding Need: Funds are needed to increase shelter capacity, as well as to increase its ability to conduct cruelty investigations. The Society also hopes to pursue a capital campaign in the future.

Investment Highlights: The new management team has developed a strategic vision and operating plan. In 2009, the Society did not have a funding strategy and was heavily reliant on government funds, which are not predictable or reliable. Since 2009, donations have increased by 24%. Management has also focused on controlling expenses – for example, provincial offices now use donated office space.

Investment Risks: Lower euthanasia rates were achieved in part by restricting animal intake when the shelter is at capacity. Future data should be monitored to ensure the Society is working to increase animal intake.